COMPANY PROFILE

NAVIX Global Group

Empowering Global Supply Chains

NAVIX Industrial Properties NAVIX E&C NAVIX Global Logistics

NAVIX Global Group

Empowering
Global Supply Chains

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GROUP OVERVIEW

A1

MESSAGE From the BOARD

Dear Valued Customers, Partners, and Investors,

Over the past decade, the global supply chain has witnessed monumental shifts. The restructuring of production networks, the trend toward supply diversification, and stringent standards for both operational efficiency and sustainable development (ESG) are posing new challenges. Modern enterprises no longer seek standalone service providers; they require a "navigator" with a comprehensive vision and a strategic partner capable of seamlessly connecting the entire value chain—from foundational infrastructure and spatial creation to operational execution.

This is the very genesis and strategic direction of **NAVIX GLOBAL GROUP.**

Positioned as the **Next-Generation Integrated Infrastructure, Construction, and Supply Chain Operations Group**, NAVIX is built upon the powerful synergy of three strategic pillars: NAVIX Industrial Properties (Prop), NAVIX E&C (Con), and NAVIX Global Logistics (Op). We do not merely offer isolated solutions; rather, we cultivate a comprehensive ecosystem where each capability serves as a catalyst—supporting, reinforcing, and amplifying the value of the others.

By leveraging the integrated strength of **Prop × Con × Op**, NAVIX delivers true End-to-End solutions. We stand alongside our clients from the early strategic stages of site selection, infrastructure development, and facility design & construction, all the way to directly managing supply chain operations once the project goes live. This integrated model is the "optimal X-factor" that empowers investors to significantly shorten implementation timelines, minimize operational costs, and elevate long-term asset value.

Entering a new era of breakthrough growth, guided by our core philosophy of "**Empowering Global Supply Chains,**" NAVIX GLOBAL GROUP remains steadfast in its ambition to become the leading conglomerate in Vietnam and progressively expand our regional footprint. We are committed to continuously investing in world-class infrastructure, smart technology, and green standards to forge sustainable values. We stand ready to accompany global corporations, investors, and partners on the journey to building a future of boundless commerce.

Sincerely,
NAVIX GLOBAL GROUP



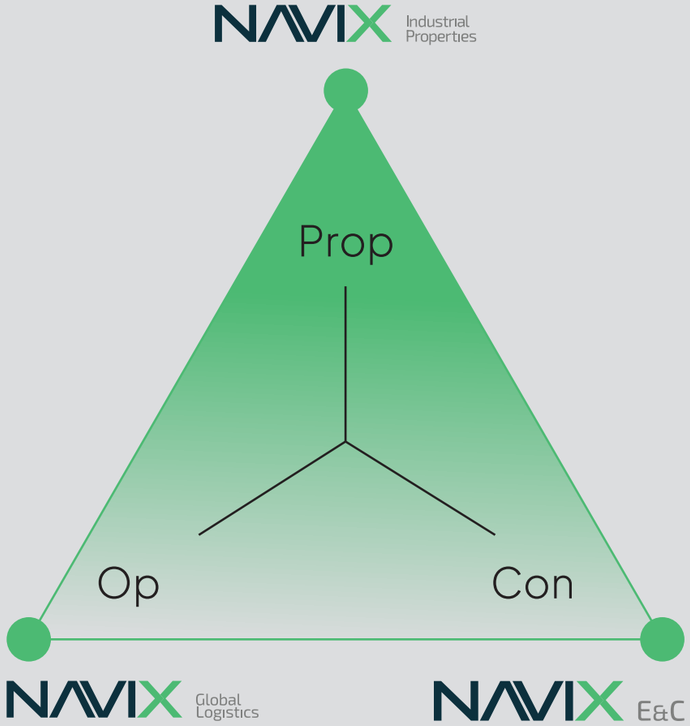
GROUP ARCHITECTURE & ECOSYSTEM

A2



NAVIX GLOBAL GROUP is an integrated ecosystem of specialized Business Units (BUs) controlling the entire value chain from infrastructure investment and EPC construction to logistics.
Rather than operating separately, our service arms form a unified platform to deliver end-to-end solutions through a single point of contact, optimizing time, costs, and project performance

Triple-Engine Platform



The Power of Synergy - PropCo x E&C x OpCo

Prop → E&C → Op
Prop provides strategic land reserves; E&C designs and constructs to high-speed logistics functional standards; Op directly fills warehouse capacity and operates to generate sustainable cash flow

Op → E&C → Prop
Leveraging deep, practical expertise in logistics operations, Op enables E&C to design infrastructure optimized to 100% technical precision from the outset, thereby helping PropCo enhance long-term asset value



NAVIX INDUSTRIAL PROPERTIES (PROP)

Investment consulting, planning, development, and management services for land funds, industrial parks, warehouses, and next-generation logistics hubs.

NAVIX E&C (CON)

EPC general contracting, design consulting, and construction solutions for warehouses, factories, and LEED/EDGE-certified industrial infrastructure.

NAVIX GLOBAL LOGISTICS (OP)

End-to-end solutions for freight transportation, customs clearance, cold chain management, and 3PL services.

A3

VISION

To become The Leading Integrated Industrial Infrastructure, Construction & Logistics Group, connecting and shaping global trade flows.



A4

MISSION

To elevate and empower the global supply chain through superior construction capabilities, lean and precise operational services, and a sustainable infrastructure system.

FOR STRATEGIC & INVESTMENT PARTNERS

Developing, constructing, and managing ESG-compliant industrial real estate and smart logistics infrastructure that accelerate time-to-market, generate steady cash flows, and foster long-term asset value appreciation.



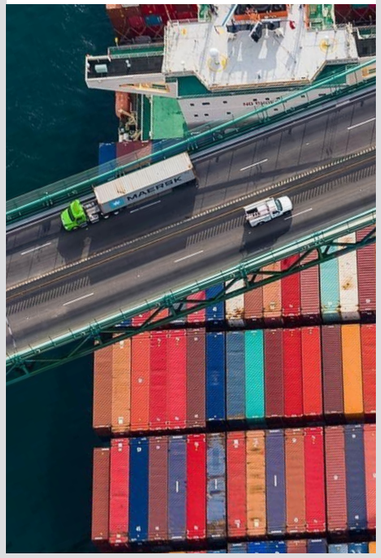
FOR SOCIETY & THE ENVIRONMENT

Pioneering green construction practices, sustainable technologies, and carbon reduction initiatives to build a resilient and sustainable global supply chain ecosystem.



FOR CLIENTS & COMMERCIAL PARTNERS

Delivering end-to-end integrated construction and logistics solutions that optimize costs, mitigate operational risks, and ensure seamless continuity across every link in the supply chain.



BRAND STORY

A5

Every journey of growth begins with connection. Connection between people and markets, investors and opportunities, production hubs and global trade networks. Yet along this journey, there are still gaps to be bridged — across infrastructure, construction and supply chain operations. We believe that lasting value is not created through standalone solutions, but through the ability to connect every link into one integrated ecosystem. This belief is at the heart of NAVIX GLOBAL GROUP.

Starting from international logistics, NAVIX has built its expertise through hands-on experience in supply chain operations. Over time, we came to understand that efficiency is not simply about moving goods from one place to another. It begins with how infrastructure is planned, how facilities are designed and how assets are operated from the very outset. This understanding led NAVIX to expand into industrial real estate development and construction, gradually building an integrated ecosystem where investment, development and operations are connected across a seamless value chain.



THE NAME NAVIX REFLECTS THIS SPIRIT

NAVI (Navigate)

Represents more than the role of a pioneer or navigator. It reflects the ability to chart a clear direction and see the destination before the journey begins.

X (THE X-FACTOR / EXPONENTIAL GROWTH)

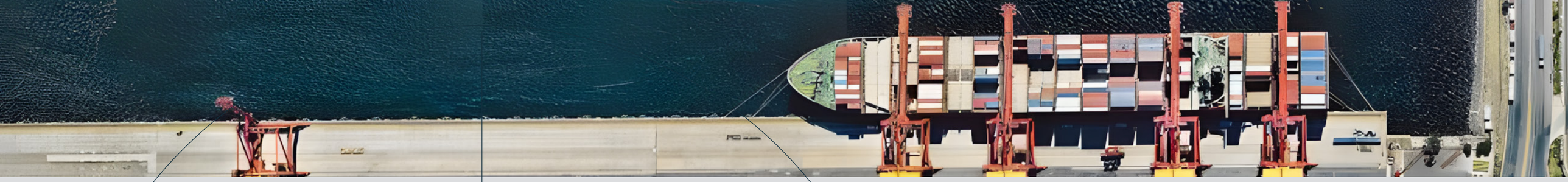
Represents the intersection of three core capabilities: Industrial Properties, Engineering & Construction, and Global Logistics. It stands for precision across construction and operations, while serving as a multiplier that enhances performance, increases asset value and empowers partners to grow.

N

NAVIGATE — THE X-FACTOR

Beyond Boundaries, Empowering the Future

For NAVIX, going beyond boundaries is not simply about expanding the scope of our operations. It is about creating seamless and sustainable connections between infrastructure, construction and supply chains, ensuring that every project goes beyond completion to deliver lasting value for customers, partners and communities. This is the spirit behind Beyond Boundaries, Empowering the Future.



A6

BRAND POSITIONING



NAVIX GLOBAL GROUP is a Next-Gen Integrated Infrastructure, Construction & Supply Chain Group. Moving beyond traditional freight forwarders, isolated real estate funds, or standalone EPC contractors, NAVIX seamlessly unites the entire end-to-end value chain: Strategic Asset Ownership (Prop), Engineering & Construction Excellence (E&C), and Deep Operational Logistics (Op)—empowering global partners to optimize costs, accelerate time-to-market, and scale without limits.

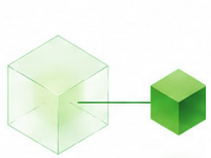




A7

CORE VALUES

The strength of NAVIX stems from the seamless synergy of our four core values, shaping our distinct operational and investment philosophy









END-TO-END SYNERGY

Seamlessly uniting Prop, E&C, and Op to eliminate bottlenecks across investment, construction, and operation—creating a closed-loop value chain that optimizes costs for our partners.

ABSOLUTE PRECISION

Delivering unwavering precision across all touchpoints—from construction timelines and engineering specs to smart warehouse management and high-tech specialized logistics (including -25°C cold chain, aerospace, and dangerous goods)

ESG & SUSTAINABILITY

Pioneering green infrastructure engineered to LEED/EDGE standards and driving carbon reduction in transportation, empowering multinational corporations to achieve their global sustainability goals.

STRATEGIC PARTNERSHIP

Positioning ourselves as a Growth Launchpad, continuously optimizing cash flows, asset performance, and operational scale for both commercial clients and international investment funds.

A8

LEADER SHIP & KEY EXECUTIVES



MR. TA TUYEN

TITLE: General Director

EXPERIENCES:

30+ YEARS

OF EXECUTIVE MANAGEMENT IN GLOBAL LOGISTICS.

He is an industry authority in International Freight Forwarding and High-Complexity Project Cargo (oversized, heavy-lift, and critical project logistics).

KEY FOCUS AREAS:
Group Strategy, International Freight Forwarding & Heavy-Lift Project Cargo



MR. LE QUANG SUNG CHINH

TITLE: Director of Industrial Projects

EXPERIENCES:

20+ YEARS

OF INDUSTRIAL PROJECT LOGISTICS LEADERSHIP

He possesses exceptional expertise in moving capital machinery, specialized oversized equipment, project customs clearance, and site-delivery coordination.

KEY FOCUS AREAS:
Industrial Project Logistics, End-to-End Operational Engineeri

OUR BUSINESS UNITS

NAVIX
INDUSTRIAL PROPERTIES

A- STRATEGIC PLANNING & INFRASTRUCTURE NETWORK

NAVIX Industrial Properties is committed to developing industrial and logistics infrastructure at strategic locations, connecting key economic zones with seaports, airports, manufacturing hubs, and cross-border economic corridors. Our core focus is on developing Logistics Hubs, Distribution Centers, and Smart Warehousing



B- REAL ESTATE PORTFOLIO & INFRASTRUCTURE SOLUTIONS



01.
READY-BUILT FACTORIES / WAREHOUSES – RBF / RBW

Developed to modern standards with flexible layouts and configurations.



02.
BUILT-TO-SUIT – BTS

Facilities are individually designed and developed to meet each client's specific requirements in terms of scale, functionality and technical standards.



03.
GREEN & SUSTAINABLE INFRASTRUCTURE

Commitment to developing facilities that meet international green building standards such as LEED and EDGE, while enhancing resource efficiency and long-term asset value.

C- FLEXIBLE INVESTMENT & PARTNERSHIP MODELS

1- SALE & LEASEBACK

A solution that enables businesses, particularly FDI enterprises, to unlock capital tied up in real estate assets and redirect it toward their core business activities.

02- JV / BOT / CO-DEVELOPMENT

Flexible partnership models for developers, investors and international investment funds to jointly invest in, develop and operate large-scale industrial and logistics infrastructure projects.

NAVIX E&C
(ENGINEERING & CONSTRUCTION)

A- STRATEGIC PLANNING & INFRASTRUCTURE NETWORK

NAVIX E&C integrates engineering expertise with a practical understanding of operational requirements, translating complex technical designs into industrial infrastructure that meets international standards and delivers long-term functional value.



B- CORE CONSTRUCTION SERVICES

EPC CONTRACTOR- DESIGN-BUILD

Providing end-to-end solutions covering project planning and development, architectural and engineering design consultancy, material procurement, construction management, building and installation works, testing and commissioning, acceptance and handover through turnkey solutions.

SPECIALIZED FACTORIES & LOGISTICS FACILITIES

NAVIX develops Ready-Built Factory (RBF) and Ready-Built Warehouse (RBW) models, while also delivering Built-to-Suit (BTS) projects, including smart factories and warehouses integrated with automation technologies.

GREEN BUILDINGS & ENERGY- EFFICIENT INFRASTRUCTURE

NAVIX integrates green building solutions in accordance with LEED and EDGE standards, incorporating rooftop solar power systems, energy-efficient lighting and ventilation.

C- FLEXIBLE INVESTMENT & PARTNERSHIP MODELS

REDUCE PROJECT DELIVERY TIME BY 20–30%

Reduce project delivery time by 20–30% compared with conventional construction methods by applying modern project management technologies and deep expertise in logistics functionality

INTERNATIONAL OCCUPATIONAL HEALTH & SAFETY STANDARDS

Adheres to international occupational health and safety standards, including ISO/OHSAS.

LIFE CYCLE COST OPTIMIZATION

Design and construction are developed with actual operational requirements in mind, helping minimize unforeseen costs.

NAVIX GLOBAL LOGISTICS

NAVIX Global Logistics

A- OPERATIONAL CAPABILITIES & KEY METRICS

NAVIX Global Logistics focuses on optimizing complex logistics processes across the entire supply chain through tailored solutions customized to each client's operational needs. Beyond moving goods, we deliver peace of mind and absolute precision.

AIR FRIEGHT
1,000
Tons/ month

WAREHOUSING
3,000
Pallets/month

OCEAN FREIGHT
1,200
TEUs/month



B- CORE LOGISTICS SERVICES



01.
AIR FREIGHT

Providing global air freight solutions, including full-flight charters and priority delivery through Onboard Courier (OBC) services



02.
OCEAN FREIGHT

Optimizing ocean freight through reliable schedules, intercontinental door-to-door services.



03.
ROAD FREIGHT & CROSS-BORDER

Providing FTL (Full Truckload) and LTL (Less-than-Truckload) solutions for both domestic and cross-border transportation, with particular connectivity to major manufacturing and commercial hubs.



04.
WAREHOUSING & E-LOGISTICS

Providing comprehensive inventory management across multiple criteria, including FEFO/FIFO, fulfillment, packing, labeling and quality control.



05.
CUSTOMS AGENCY

Providing end-to-end customs clearance and customs agency services.

C- SPECIALIZED SOLUTIONS & OPERATIONAL TRACK RECORD

01. EMERGENCY AIR CARGO CHARTER

Coordinated the air transportation of medical equipment and COVID-19 test kits using Boeing 787–900 aircraft, operating at a frequency of three flights per week.

02. COLD CHAIN LOGISTICS

Managed the transportation of carbon fiber materials for the aerospace industry, utilizing dry ice preservation at -25°C along a Door-to-Airport route.

03. PROJECT LOGISTICS & OVERSIZE CARGO

Extensive experience in coordinating the transportation and handling of oversized cargo, industrial machinery and cargo requiring specialized operational arrangements.



OUR STRATEGIC DIFFERENTIATION

From infrastructure investment and engineering & construction to logistics operations, NAVIX has built an ecosystem in which each capability not only fulfills its individual role, but also creates additional value for the others.

OUR STRATEGIC DIFFERENTIATION

INTEGRATED ECOSYSTEM - THREE ENGINES, ONE PLATFORM

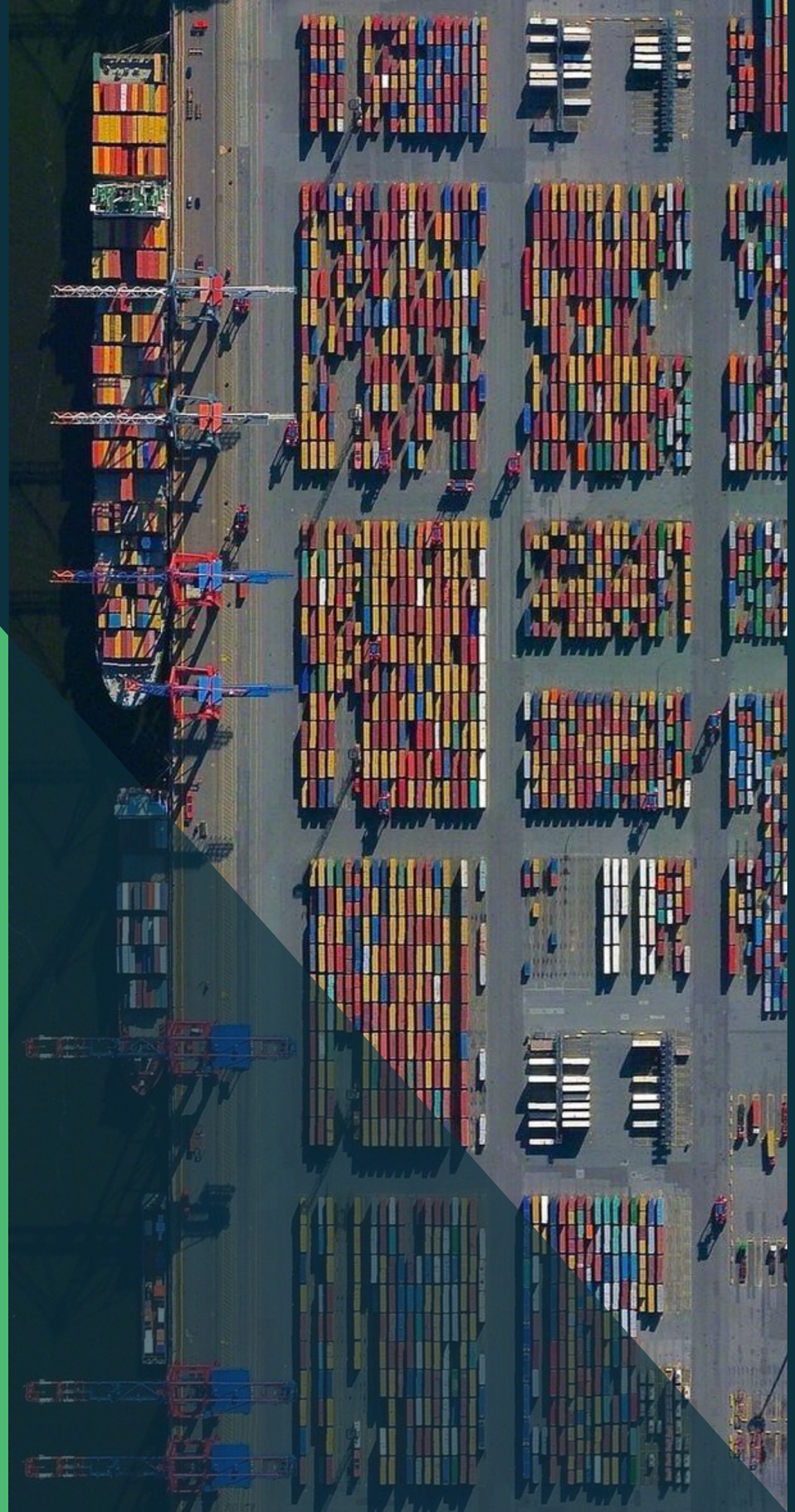
From site selection and development, infrastructure planning, and design-build to supply chain operations, clients can deal with a single point of contact. This eliminates 15%–25% of hidden costs arising from operational misalignment.

01

ENGINEERED FOR LOGISTICS OPERATIONAL EXCELLENCE

Through the integration of Op and E&C, critical factors such as cargo flow, floor loading capacity, warehouse functionality, cold storage systems, automation equipment, and operational requirements are incorporated directly into the design.

02





NICHE & COMPLEX LOGISTICS MASTERY

We develop and execute purpose-built operational solutions tailored to the specific requirements of each shipment and situation.

03

AGILE GLOBAL NETWORK & RAPID EXECUTION

Global reach. Local agility. Rapid execution. NAVIX targets 99.9% accuracy in customs procedures, supported by 24/7 assistance and incident response capabilities.

04

GREEN & SUSTAINABLE INFRASTRUCTURE

Green building solutions aligned with LEED and EDGE standards, rooftop solar power systems, energy-efficient lighting and ventilation, together with resource optimization solutions, are considered from the earliest stages of project development.

05

TAILOR-MADE INVESTMENT & OPERATIONAL MODELS

NAVIX offers the flexibility to combine operational, construction and investment solutions, creating partnership models aligned with the specific objectives and requirements of each partner.

06

ESG & SUSTAINABILITY



ESG & SUSTAINABILITY

We pursue a development approach built upon the three pillars of Environment, Social and Governance, seeking to balance business performance with sustainable value creation for the future.

E

ENVIRONMENT

NAVIX is progressively integrating green solutions from the earliest stages of infrastructure development and construction, with the aim of meeting international green building standards such as LEED and EDGE.

S

SOCIAL

Occupational health and safety and working conditions aligned with international standards are prioritized throughout project implementation and operations.

G

GOVERNANCE

NAVIX upholds corporate governance principles centered on transparency, legal compliance and accountability across all activities, while maintaining high standards of business ethics and anti-corruption practices.

ESG - FROM COMMITMENT TO ACTION

FROM	TO
GREEN INFRASTRUCTURE	GREEN OPERATIONS
SAFETY FOR PEOPLE	VALUE FOR COMMUNITIES
TRANSPARENT GOVERNANCE	LONG-TERM PARTNERSHIPS

GLOBAL NETWORK & PARTNERS

GLOBAL NETWORK & PARTNERS

NAVIX's connectivity capabilities are strengthened by an extensive network of partners across air transportation, ocean freight and international supply chains.

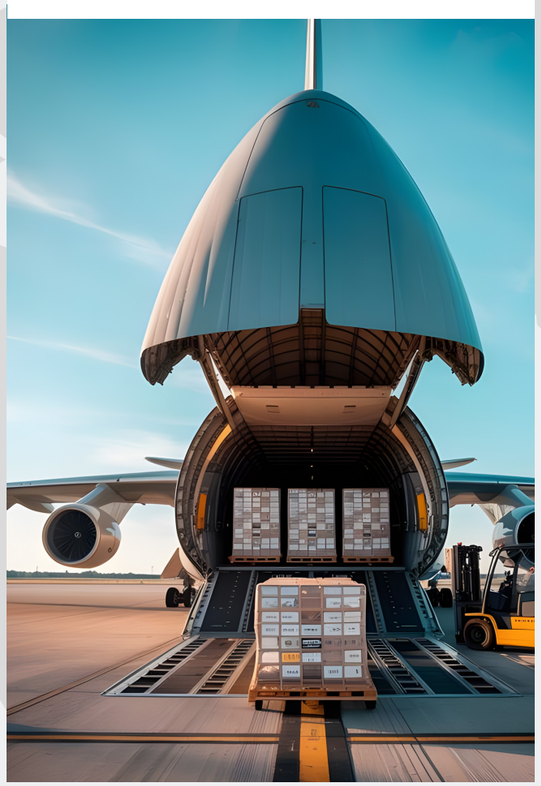
KEY CORPORATE CLIENTS

Vinfast, Hitachi, Humasis, Hexcel, DDI, Nikkiso, UAC, Tecofi, Bamboo Airways...



AIRLINES

Vietnam Airlines (VN), Korean Air (KE), Asiana Airlines (OZ), Qatar Airways (QR), Cathay Pacific (CX)...



CORE SHIPPING LINES

MSC, CMA CGM, Maersk, ONE, CNC, MCC, Evergreen, COSCO...

